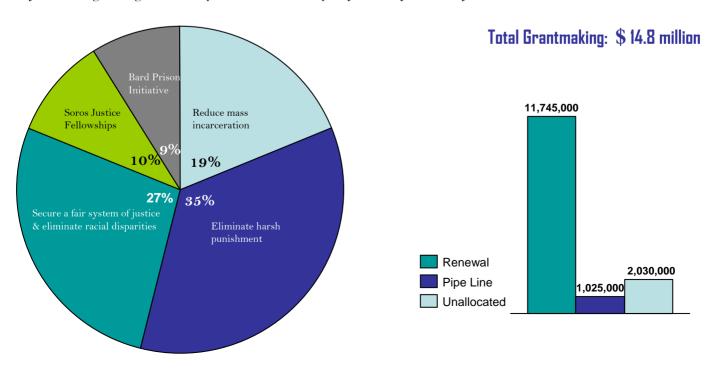
# **Criminal Justice Fund**

## **2011 Forecast**

The Criminal Justice Fund has three core priorities: reducing mass incarceration, eliminating harsh punishment, and eliminating racial disparities and securing a fair system of justice. Through its programming, grantmaking, and fellowships, the fund seeks to reduce the destructive impact of current criminal justice policies on the lives of individuals, families, and communities in the United States.

<u>Goals</u>	<u>Totals</u>
Reduce mass incarceration	\$2.8
Attack the excessive and economically destructive costs of incarceration; eliminate harsh and unjust sentencing policies; reform parole and probation practices; and support reinvestment of savings from reductions in incarceration into civil institutions.	φ2.0
Eliminate harsh punishment	\$5.2
Develop opportunities for and eliminate unreasonable barriers to reintegration for people with criminal histories; end the treatment of children as adults in prosecution and sentencing; abolish the death penalty; and challenge harsh immigrant detention practices.	ψυ.2
Secure a fair system of justice and eliminate racial disparities	\$4
Reform police and prosecution practice, improve indigent defense services and systems, and reform policies that criminalize immigrants.	фт
Soros Justice Fellowships	\$1.5
Support outstanding individuals including lawyers, advocates, grassroots organizers, activist academics, journalists, and filmmakers to implement innovative projects that address one or more of the Open Society Institute's criminal justice reform priorities.	
Bard Prison Initiative	\$1.3

Support a national institute to promote the restoration of higher education in U.S. prisons through seeding and developing, in ten states, college programs that replicate BPI's New York State model and by conducting strategic research, public education and policy advocacy, nationally.



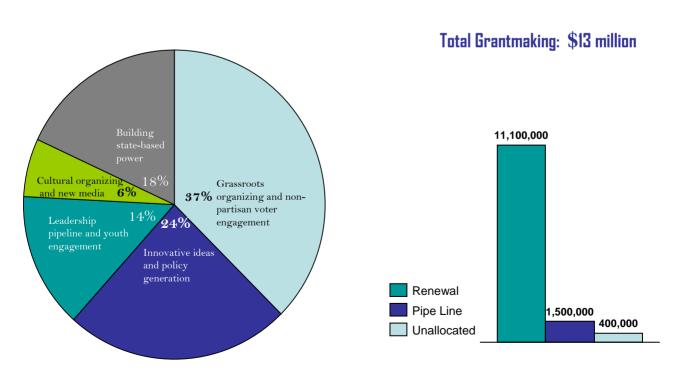
Goals	Lead Grantees	Recent Accomplishments
Reduce mass	■ Sentencing Project	>Webb Commission on Criminal Justice gains support in Congress
incarceration	■ Families Against Mandatory Minimums	➤ Justice reinvestment concept continues to spread, including introduction of Criminal Justice Reinvestment Act in Congress
	<ul> <li>Council on State         Governments</li> <li>Justice Strategies</li> <li>The Corp Network</li> <li>Justice Policy Institute</li> </ul>	➤ In 2009,19 states adopted criminal justice policies to reduce incarceration, study states — Michigan, New Jersey and New York — reduced their prison populations by at least 12 percent in the past decade and saw no increase in crime, according to the report
Eliminate harsh punishment	<ul> <li>National Employment         Law Project</li> <li>Equal Justice Initiative</li> <li>Campaign for Youth</li> </ul>	Successful local hiring initiatives in five jurisdictions removed the question on government job applications asking about an individual's criminal history ("ban the box") and deferred the criminal background check until the final stages of the hiring process
	Justice  Texas Defender Service Innocence Project Constitution Project	➤ U.S. Supreme Court agrees to hear challenge to sentencing juveniles to life without the possibility of parole; new death sentences at historic lows
Secure a fair system of justice	<ul> <li>National Legal Aid and Defender Association</li> </ul>	Court challenges to inadequate indigent defense systems allowed to proceed in Michigan and new York
and eliminate racial disparities	<ul> <li>National Association of Criminal Defense Lawyers</li> </ul>	<ul> <li>U.S. Dept. of Justice created Access to Justice office to examine national indigent defense crisis</li> <li>U.S. Supreme Court ruling requires that non-citizens facing criminal</li> </ul>
	<ul><li>Immigrant Defense Project</li><li>National Juvenile</li></ul>	charges be counseling regarding potential deportation consequences of conviction
	defender Center Southern Center for	
	<ul><li>Human Rights</li><li>Vera Institute of Justice</li></ul>	
Soros Justice Fellowships		Successful release of two books by media fellows exposing deficiencies in the justice system, <i>Texas Tough</i> by Robert Perkinson, and <i>The New Jim Crow</i> by Michelle Alexander
		➤ Fellow Susan Burton named "CNN Hero"
		➤ Radio story by Justice Fellow exposing deficiencies in California parole release practices aired on NPR
	■ Bard Prison Initiative	➤In September 2009, Wesleyan University signed a Memorandum of Understanding with BPI and the Cheshire Correctional Institution in Cheshire, Connecticut, and launched a BPI prison education replication program
		➤ BPI contracted with Dr. Ellen Condliffe Lageman, the recent dean of the Harvard Graduate School of Education, to design and begin implementing a development plan and an assessment of current BPI programming in New York

# **Democracy and Power Fund**

# **2011 Forecast**

The Democracy and Power Fund expands on OSI's longtime support of efforts that inspire and motivate people of color, young people, immigrants, and low-income communities. The fund invests in multi-issue advocacy and organizing that expand access to democracy for all and build power for lasting social and systemic change.

<u>Goals</u>	<u>Totals</u>
Expand grassroots organizing, base-building, and non-partisan voter engagement	\$4.85
Expand public participation and strategic issue advocacy through grassroots organizing, base building, and non- partisan voter engagement within the most marginalized communities	ФТ.00
Support innovative ideas and policy generation	ΦΩ 1
Support research, idea generation, and advocacy conducted by multi-issue policy organizations that confront poverty and economic inequality	\$3.1
Catalyze youth organizing and leadership development	<b>4.0 7</b>
Build a new generation of people of color and immigrant leaders through youth engagement, organizing, and leadership development	\$1.85
Support cultural organizing and new media advocacy innovation	\$ .8
Inspire innovation in social justice advocacy through support for organizations that use cultural organizing, online engagement, and creative use of new media	Ψ.0
Build state-based social justice capacity and power	\$2.4
Advance social justice in critical states through state-based issue advocacy and organizing where the opportunities to advance (or the threats to) open society are particularly significant	Ф2.4



Goals	Lead Grantees	Recent Accomplishments
Expand grassroots organizing and non-partisan voter engagement	<ul> <li>Center for Community Change</li> <li>Democracia-USA</li> <li>PICO Interfaith Organizing Network</li> <li>State Voices</li> <li>Youth Voter Engagement Fund</li> </ul>	<ul> <li>Center for Community Change played a central policy and field role in advancing the historic health care reform victory.</li> <li>The Youth Voter Engagement Fund has built a coalition of 35 youth organizations that are preparing large scale, non-partisan voter participation efforts to combat 2010's projected dropoff in young voters.</li> </ul>
Support innovative ideas and policy generation	<ul> <li>Center for American Progress</li> <li>Center on Budget and Policy Priorities</li> <li>Economic Policy Institute</li> <li>Partnership for Working Families</li> <li>Roosevelt Institute</li> </ul>	<ul> <li>The Center on Budget and Policy         Priorities played a critical advocacy role in the 2010 budget fight, representing the most significant anti-poverty advances passed in decades.     </li> <li>The Economic Policy Institute is the central hub for federal advocacy to combat the jobs crisis.</li> <li>The Roosevelt Institute is a thought leader on financial regulatory reform and in developing a new economic paradigm.</li> </ul>
Catalyze youth organizing and leadership development	<ul> <li>United States Student         Association</li> <li>Rockwood Leadership Program</li> <li>Young Elected Officials         Network</li> </ul>	➤ The United States Student Association played a key role in the passage of student loan financing reforms that were contained in the health care reform bill.
Support cultural organizing and new media advocacy innovation	<ul> <li>Citizen Engagement Lab (Color Of Change and Presenté)</li> <li>New Organizing Institute</li> <li>Voto Latino</li> </ul>	<ul> <li>Citizen Engagement Lab, via Presenté, played a leading role in efforts to take away Lou Dobbs' anti-immigrant platform on CNN.</li> <li>Color of Change's 600,000 online members have brought new energy and impact to criminal justice reform efforts, including the Jena Six struggle and death penalty and racial profiling advocacy campaigns</li> </ul>
Build state-based power	<ul> <li>Funding for North Carolina and Texas based organizations will begin in June, 2010.</li> <li>Initial recommendations will support local, regional, and statewide organizations that inspire public participation and build power for people of color and immigrant communities.</li> </ul>	➤ In development

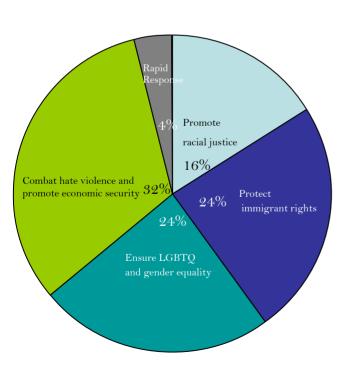
## **Equality and Opportunity Fund**

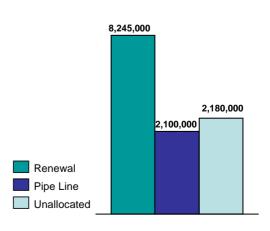
## 2011 Forecast

The mission of the Equality and Opportunity Fund is to ensure justice and equality, prohibit arbitrary and discriminatory government action, and lift barriers that prevent people from participating fully in economic, social and political life.

<u>Goals</u>	<u>Totals</u>
Promote racial justice	\$2
Advance racial justice by building capacity of traditional civil rights organizations and emerging racial justice groups to advance coordinated agenda	
Protect immigrant rights Support efforts to stem erosion of immigrant rights by advancing immigration policy reform and promoting immigrant integration	\$3.025
Ensure LGBTQ and gender equality Strengthen LGBTQ and gender equality by supporting advocacy efforts led by and for the most marginalized constituencies	\$3
Combat hate violence and promote economic security Supporting efforts to combat hate violence and advance low-wage workers' rights to highlight the hared stake people of color, immigrants, women, and LGBTQ people have in advancing equality and opportunity	\$4
Rapid response	\$.5

## Total Grantmaking: \$ 12.525 million





Goals	Lead Grantees	Recent Accomplishments
Advance racial justice	<ul> <li>Advancement Project</li> <li>Asian American Justice Center</li> <li>Lawyers' Committee for Civil Rights</li> <li>Leadership Conference on Civil Rights</li> <li>NAACP</li> <li>NAACP Legal Defense Fund</li> <li>National Council of La Raza</li> </ul>	<ul> <li>Equal opportunity guarantees incorporated into Initial Implementing Guidance for ARRA.</li> <li>Supreme Court declined to find Section 5 of the Voting Rights Act of 1965 unconstitutional.</li> <li>U.S. federal government agreed to pay</li> </ul>
	■ Native American Rights Fund	\$3.4 billion to settle a claim of government mismanagement of American Indian trust accounts.
Protect immigrant rights	<ul> <li>America's Voice</li> <li>Catholic Legal Immigration         Network</li> <li>Four Freedoms Fund</li> <li>Mexican American Legal Defense         Fund</li> <li>National Immigrant Law Center</li> <li>National Immigration Forum</li> </ul>	<ul> <li>Removal of five-year waiting period for legal immigrant children and pregnant women to receive health care benefits.</li> <li>Supreme Court held criminal defense attorneys must inform immigrant clients that pleading guilty may have deportation ramifications.</li> </ul>
		➤ Partnership formed to file lawsuit challenging constitutionality of Arizon law SB 1070.
Ensure LGBTQ and gender equality	<ul> <li>Astraea Lesbian Foundation for Justice</li> <li>Lambda Legal Defense Fund</li> <li>National Center for Lesbian Rights</li> </ul>	➤ Federal Office of Personnel  Management expanded equal opportunity policy to include rights of transgender employees.
	<ul> <li>National Gay and Lesbian Task         Force         Transgender Law Center     </li> </ul>	➤ President Obama signed executive order directing HHS to remedy discrimination faced by same-sex families in hospitals.
Combat violence and promote economic security		➤ Strategies in development

# **Transparency and Integrity Fund**

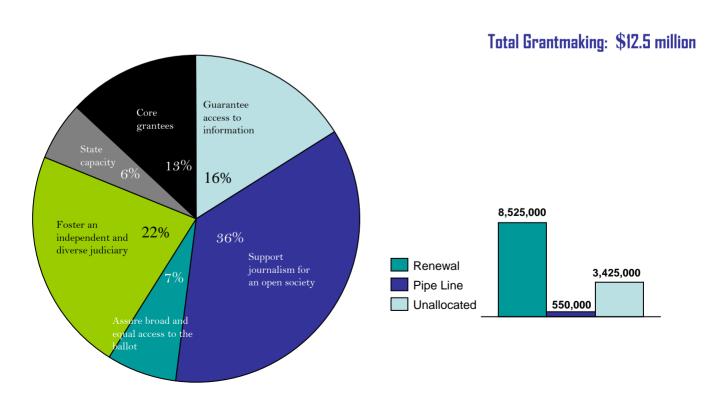
# **2011 Forecast**

The Transparency and Integrity Fund supports efforts to increase government transparency and accountability at the state and federal levels. The fund envisions an engaged public with equal access to information and institutions, and active participation in democracy and public life.

<u>Goals</u>	<u>Totals</u>
Guarantee access to information	\$2
Ensure that national, state and local governments operate transparently; increase public access to information; and protect an open, democratic communications infrastructure for speech, civic engagement and knowledge exchange.	
Support journalism for an open society	\$4.5
Strengthen accountability journalism on critical open society issues at the state and local level, with a focus on criminal and racial justice; revitalize, expand, and bring greater diversity to the public media sector; and increase and improve the production, distribution, and reach of international reporting for U.S. audiences.	
Assure broad and equal access to the ballot	\$ .9
Achieve equal access to the ballot for underrepresented and marginalized constituencies through national and state voter registration reform; state and local election administration reform; campaign finance reform; and redistricting.	
Foster an independent and diverse judiciary	\$2.7
Guarantee fair, impartial, and diverse courts at the state and federal levels; promote greater diversity of thought, background, and experience in the composition of federal and state courts; and work to bring new and underrepresented ideas into debates about the role of law, the courts, and the Constitution.	
Develop state advocacy capacity	\$.8
Build greater state and local advocacy capacity on transparency and integrity issues.	
Provide stable support to core grantees	\$1.6

## Provide stable support to core grantees

Ensure stability for groups working on issues of concern to multiple funds or campaigns within U.S. Programs.



Goals	Lead Grantees	Recent Accomplishments
Guarantee access to information	<ul> <li>Project on Government         Oversight</li> <li>OMB-Watch</li> <li>Free Press</li> <li>Sunlight Foundation</li> <li>National Security Archive</li> </ul>	<ul> <li>The grantees above led the development of a blueprint that was the basis for the administration's development, adoption, and implementation of its Open Government Directive</li> <li>Grantees OMB-Watch and Good Jobs First co-created the innovative 'Equity in Government Accountability and Performance' project that, using newly developed data analysis and visualization tools, advances equity, transparency and effectiveness in government spending</li> </ul>
		> Free Press, along with several other TIF grantees, helped shape the FCC's National Broadband Plan, an ambitious roadmap for the future of the Internet in the U.S.
Support journalism for an open society	<ul> <li>New America Media</li> <li>Center for Investigative Reporting</li> </ul>	The Center for Public Integrity and the Center for Investigative Reporting launched a new Investigative News Network to explore new models for sustaining watchdog journalism
	■ Center for Public Integrity ■ New America Foundation	➤ New America Media launched a "Stimulus Watch" Project to ensure that ethnic media journalists had the skills and resources to cover the economic impact of the Recovery Act for ethnic communities
Assure broad and equal access to the ballot	<ul> <li>Brennan Center</li> <li>Advancement Project</li> <li>Pew Center on the States</li> <li>Rockefeller Family Fund</li> </ul>	<ul> <li>RFF-led groups turned the idea of voter registration modernization into a policy priority and established high-level bipartisan 'Committee to Modernize Voter Registration' of elected leaders and experts that has made modernization the centerpiece of discussions on election reform</li> <li>Built public will to pass the Military and Overseas Voters Act which updates voter registration systems for these voters and lays the groundwork for broader reform</li> <li>Pew's state efforts have led to Delaware and Kansas eliminating paper registration forms at Motor Vehicle Offices; 5 states adopting policies that permit voters to register online; 8 states adopting permanent registration policies, and another 8 to allowing voters to register and update their records through Election Day</li> </ul>
Foster an independent and diverse judiciary	<ul> <li>Justice at Stake Campaign</li> <li>Leadership Conference on Civil and Human Rights Education Fund</li> <li>Constitutional Accountability Center</li> </ul>	<ul> <li>JAS coalition partners, notably Brennan Center and National Center on State Courts, filed influential amicus briefs in landmark Supreme Court judicial ethics decision Caperton v. Massey</li> <li>JAS coalition partners contributed to successful adoption of public financing for judicial elections in Wisconsin, West Virginia, and North Carolina</li> <li>The Constitutional Accountability Center, through its scholarship and advocacy, has begun to shift the debate over federal judicial nominations and the role of the federal courts in American society</li> </ul>
Develop state TIF advocacy capacity	<ul> <li>New Orleans Coalition on Open Governance</li> <li>Wisconsin Democracy Campaign</li> <li>Public Justice Foundation of Texas</li> </ul>	<ul> <li>NOCOG survey of New Orleans residents about open government and municipal transparency policies presented to new Mayor; Mayor's Day One creation of a NOCOG advocated-"city stat" system</li> <li>Wisconsin Democracy Campaign, working with Justice at Stake and the Brennan Center for Justice, played a central role in establishing a public financing system for judicial elections in Wisconsin</li> </ul>
Provide stable support to core grantees	Brennan Center for Justice     American Constitution     Society	<ul> <li>Brennan leads efforts to develop and coordinate campaign responding to Supreme Court's Ctizens United decision, and worked with Justice at Stake coalition members on successful efforts to establish public financing in Wisconsin and West Virginia</li> <li>ACS organizes events nationwide to draw attention to breakdowns in the judicial nominations process; increased public understanding of the constitutionality of health care reform; and multiple ACS leaders are now in key positions in White House and Department of Justice</li> </ul>

# **Strategic Opportunities Fund**

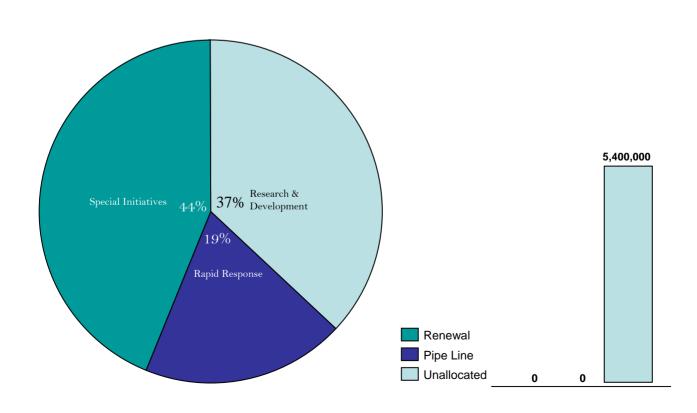
research and development grantmaking

# **2011 Forecast**

The Strategic Opportunities Fund is a discretionary fund that responds to timely opportunities to impact issues relevant to the overall mission of U.S. Programs. These may be time-sensitive crises or open society challenges that require rapid response capability, or opportunities to research, cultivate and develop new approaches or initiatives that have a built-in time frame.

<u>Goals</u>	<u>Totals</u>
Research & development	\$2
Provide Research & Development capability that prioritizes strategy development in select areas that are ripe for new ideas & approaches & are not already part of USP's core interest areas or programs. Current R & D exploratory areas are 1) the role that art & culture play in advancing social change; 2) investigating expanded role for USP in New Orleans, Louisiana & Mississippi	Ψ-
Rapid response	\$1
To provide Rapid Response to unforeseen opportunities or challenges that represent core issues of concern to USP and that provide a window of opportunity to make an impact	Ψ1
Special initiatives	\$2.4
Selectively support Special Initiatives which may address unfunded directives or grow out of rapid or	Ψ2.1

Total Grantmaking:: \$5.4 million



Goals	Lead Grantees	Recent Accomplishments
Research & development	<ul> <li>Culture Project</li> <li>Animating Democracy (Americans for the Arts)</li> <li>Split This Rock Poetry Festival</li> <li>Sweet Home New Orleans</li> <li>Ashe Cultural Arts Center</li> </ul>	<ul> <li>➤ SOF commissioned report on Advancing Social Justice Through Arts &amp; Culture in New Orleans.</li> <li>➤ R &amp; D investigation in New Orleans led to the launch of the New Orleans Coalition on Open Governance, currently funded jointly with the Transparency and Integrity Fund.</li> <li>➤ Culture Project's and Ashe's co-production of Swimming Upstream will travel to New York and nationally this year. It tells powerful stories of women who lived through the flood and was originally conceptualized with V-Day director, Eve Ensler.</li> </ul>
		➤ Split This Rock's 2010 Poetry Festival had record attendance and outstanding press coverage including an article and ccompanying online video in the <i>Washington Post</i> .
Rapid response	■ Fund for New Citizens (FNC)	➤ Fund for New Citizens is coordinating and monitoring legal services and crafting media messages to encourage eligible Haitian immigrants living in NYC to apply for Temporary Protected Status.
Special initiatives		
ESEA / No Child Left Behind	<ul> <li>The Advancement Project</li> <li>Justice Law Center</li> <li>NAACP Legal Defense Fund</li> <li>Forum for Education and Democracy</li> <li>Fair Test</li> </ul>	Grantees are working together to build public awareness and educating policymakers to ensure that the reauthorization of Elementary and Secondary Education Act (formerly NCCB) does not reinforce and school-to-prison pipeline and that it addresses the learning and academic Oneeds of all children in an equitable manner.
Technical Assistance Initiative		Currently soliciting proposals from 7 technical assistance providers to develop and launch a Technical Assistance Initiative to help USP grantees weather the economic crisis.

## **OSI** Baltimore

### 2011 Forecast

OSI-Baltimore, established in 1998, is a social change laboratory for the Open Society Institute's programs, focusing on the effectiveness of a place-based philanthropy strategy on some of the biggest challenges facing Baltimore and other urban centers in the United States. Programs aim to: 1) keep children connected to and engaged in school, including through school reform, after-school and summer learning initiatives; 2) make high quality treatment readily accessible through well implemented healthcare reform and a diverse coalition to advocate for treatment expansion; and, 3) reduce the number of Marylanders caught up in the criminal/juvenile justice systems through diversion and re-entry programs and the systemic reform of ineffective and discriminatory sentencing, parole, and probation policies. The office also supports the Baltimore Community Fellows, a corps of social innovators who work directly to revitalize underserved communities, demonstrating the potential of talented individuals to catalyze social change.

<u>Goals</u> <u>Totals</u>

### **Education and Youth Development Program**

\$1.1

Keep children and youth connected to school and to other opportunities that will allow them to become successful adults.

#### Criminal and Juvenile Justice Program

\$1.1

Reduce Maryland's overuse of incarceration and its social and economic costs without compromising public safety.

#### **Drug Addition Treatment Program**

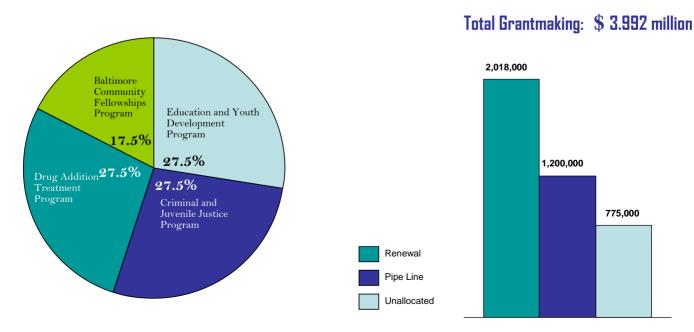
\$1.1

Ensure access to high quality addiction treatment services for all Baltimore City residents in need, especially the uninsured and underinsured.

#### **Baltimore Community Fellowships Program**

Encourage public and community service careers, expand the number of role models for youth in underserved Baltimore neighborhoods, and promote entrepreneurial initiatives that empower communities to increase opportunities for their residents.

\$.692



<sup>\*</sup> These numbers include OSI and third-party funding sources. Please refer to spreadsheets for a breakdown.

Goals	Lead Grantees	Recent Accomplishments	
Education and Youth Development Program	<ul> <li>Advancement         Project</li> <li>Safe and Sound         Campaign</li> <li>Maryland Disability         Law Center</li> <li>Public Justice Center</li> <li>National Summer         Learning Association</li> <li>Family League of         Baltimore City</li> <li>Fund for Educational         Excellence</li> </ul>	<ul> <li>With grants, advocacy and technical assistance from OSI staff, Baltimore schools showed a fifth year of declining school suspensions, dropping from more than 25,000 at the start of its effort to fewer than 12,000 in 2010. OSI staff work and grants to remove barriers to school attendance also resulted in a decline chronic student absence, particularly at the middle school level where the percentage of students missing a month or more of school dropped from 28% to 18%.</li> <li>Advocated successfully to maintain city funds for after-school and summer youth employment in a year of dramatically reduced city revenues. Together, these grantees also implemented a new year-round employment program for court-involved, foster care and economically-disadvantaged city youth that reconnects youth to education and allows them to earn money and a skill certification.</li> <li>Supported the planning and implementation of three new "Accelerator Schools" designed to speed the progress of struggling high-school-aged Baltimore City students.</li> <li>Supported advocacy efforts to fend off drastic and inequitable education funding cuts to Baltimore City schools.</li> </ul>	
Tackling Drug Addiction Initiative	<ul> <li>University of Maryland Drug Policy clinic</li> <li>the Maryland Insurance Agency and the Department of Health and Mental Hygiene</li> <li>Maryland "Health Care for All,"</li> <li>National Council of Alcoholism and Drug Dependence</li> <li>Maryland Addiction Directors Council</li> </ul>	<ul> <li>Reviewed state parity regulations and compared to the newly passed federal legislation, and ensured state regulations provide the broadest possible coverage under the law.</li> <li>Developed and disseminated publications outlining patient's rights and responsibilities under the new mental health substance use parity law.</li> <li>Educated both public and policymakers about the public health benefits of increasing the alcohol tax. The tax money will be used to increase addiction treatment services for the uninsured and underinsured. It is likely legislation will pass on this issue next year.</li> <li>Successfully advocated for a seat on the Maryland Health Information Exchange Commission (committee to promote the use of electronic records across disciplines). Addiction treatment has special confidentiality laws requiring a different degree of complexity if they are to share medical records with other providers, but if these confidentiality requirements are met, providers will be better able to care for their patients in a holistic manner.</li> <li>After successful advocacy, Maryland recently added addiction treatment to a limited health benefit package for childless adults and non-custodial parents. Because of this change, and the fact that Baltimore Health Care access enrolled hundreds of eligible clients, for the first time in over a decade, Baltimore has open treatment slots for the uninsured.</li> </ul>	
Criminal and Juvenile Justice Program	<ul> <li>JFA Institute</li> <li>Advocates for Children and Youth</li> <li>Living Classrooms Foundation</li> <li>Episcopal Community Services of Maryland and Prisoners Aid Association of Maryland</li> </ul>	<ul> <li>The prison population in Maryland continues to decrease, and the number of people who are paroled continues to increase as a result of the parole reform work led by grantees. As of January 2010, the prison population was about 21,900 compared to 22,900 in January 2009. During the same time period, the number of parole releases generally increased each month from 122 in January 2009 to 261 in January 2010.</li> <li>For years, juvenile justice advocates have fought to limit the confinement of youth in the State's juvenile correctional facilities. In April 2010, after years of public education about the benefits of maintaining small facilities, OSI grantees and others successfully urged state legislators to pass legislation that would limit the number of youth confined at state-licensed facilities to 48.</li> <li>Provided re-entry services, including employment training and placement, to 136 individuals who live in the Empowerment Zone neighborhoods in Baltimore City, where many individuals return from prison. Only 5 individuals were re-incarcerated during the time they received services from grantees.</li> </ul>	
Baltimore Community Fellowships		<ul> <li>Identified, selected and nurtured 111 talented individuals dedicated to social change in Baltimore neighborhoods.</li> <li>Highlighted the role of individuals in catalyzing social change.</li> <li>Developed a Community Fellows Alumni Network who collaborate with each other and take leadership roles in the larger community.</li> <li>Fellows have established over 20 new non-profit organizations, meeting critical needs, have assumed leadership roles in non-profit and public agencies, and have received numerous local and national awards and recognition for their efforts and impact.</li> </ul>	

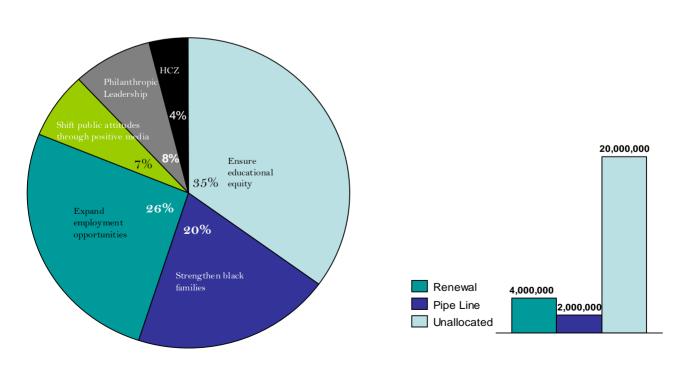
## Campaign for Black Male Achievement

#### 2011 Forecast

The Campaign for Black Male Achievement is a cross-program campaign to address the exclusion of large numbers of black men and boys from economic, social, educational, and political life in the United States. The Campaign has adopted a place-based grantmaking approach, and has committed to investing in the *Midwest*, with a focus on Chicago, Illinois and Milwaukee, Wisconsin; the *Gulf Region*, with a focus on New Orleans, Louisiana and Jackson, Mississippi; and the *Mid-Atlantic*, with a focus on Baltimore, Maryland and Philadelphia, Pennsylvania.

Goals **Totals** Ensure educational equity \$9.5 Ensure that black boys have the opportunity to excel academically, to prepare for college, and to learn skills essential to earning a living wage. Strengthen black families \$5.5 Strengthen low income black families through responsible fatherhood initiatives, policy advocacy and supporting efforts that lift barriers facing single mothers raising black boys. Expand employment opportunities \$7 Expand and ensure 21st century family supportive wage work opportunities for black males. Shift public attitudes through positive media \$1.3 Promote positive depictions and messages that refute stereotypes and give people a better understanding of what black men and boys are capable of achieving Catalyze philanthropy \$1.7 Serve as a catalyst in the field of philanthropy for bringing additional private and public funds to efforts to improve the lives and opportunities of black men and boys. Harlem Children's Zone \$1

# Total Grantmaking: \$26 million



Goals	Lead Grantees	Recent Accomplishments
Ensure educational equity	<ul> <li>Harlem Children's Zone</li> <li>Schott Foundation for Public Education</li> <li>The Eagle Academy Foundation</li> <li>Coalition of Schools Educating Boys of Color (COSEBOC)</li> <li>The Young People's Project</li> <li>Congressional Black Caucus Foundation, Inc.</li> <li>The Black Star Project</li> <li>Charles Hamilton Houston Institute on Race and Justice</li> <li>NAACP</li> </ul>	<ul> <li>Department of Education released \$200 million for the Promise Neighborhood Initiative, modeled after the Harlem Children's Zone.</li> <li>COSEBOC released national standards for successfully educating boys of color.</li> <li>Eagle established annual Professional Development Institute for teachers, based on its successful Eagle Academy model - which graduates black boys at a rate of 80% - compared to New York City average rate of 32%.</li> <li>Schott established a private/public Black Male Donor Collaborative to support educational policy advocacy, and out-of-school time initiatives for black boys in New York City.</li> </ul>
Strengthen black families	<ul> <li>Center for Urban Families</li> <li>Center for Research on Fathers, Children and Family Well-Being</li> <li>Urban Leadership Institute / Raising Him Alone Campaign</li> <li>Center for Family Policy &amp; Practice</li> <li>Children's Defense Fund</li> </ul>	<ul> <li>Successfully advocated for establishment of White House \$500,000,000 Healthy Families and Responsible Fatherhood Innovation Fund.</li> <li>Developed model initiative that engages and organizes black single mothers raising sons, via social marketing and educational forums in four states.</li> <li>Supported study of NY state-based Earned Income Tax Credits for Non- Custodial Parents, which will inform policy decisions on the pending federal model.</li> </ul>
Expand employment opportunities	<ul> <li>UC-Berkeley Center for Labor Research and Education</li> <li>Center for Law And Social Policy</li> <li>Hip Hop Caucus</li> </ul>	<ul> <li>UCLA Black Workers Center launched as a national demonstration project and model, to ensure black men have access to family supportive wage jobs.</li> <li>Advanced the work of the State of Illinois Taskforce on the African American Male, as they prepare to apply for TANF Emergency Funds, to support employment for young black males and non-custodial fathers.</li> <li>Ongoing support of policy advocacy around upcoming Workforce Investment Act reauthorization, by uplifting the comprehensive youth education and employment organizing happening in target communities.</li> </ul>
Shift public attitudes through positive media	<ul> <li>Educational Video Center</li> <li>Men II Boys, Inc.</li> <li>Youth Communication</li> </ul>	<ul> <li>Successfully launched a series of community civic engagement events, in CBMA's target regions, to foster collaboration among local fatherhood, mentoring, and community organizing initiatives.</li> <li>Supported the Heinz Endowment in a media audit launch, to address the prevailing negative stereotypes which reinforce barriers to black male achievement. Similar work has since been replicated on a national level by the California Endowment and the William Penn Foundation.</li> <li>Successfully facilitated funder conversations on pooling resources and building collaborative efforts in order to challenge negative stereotypes around black men.</li> </ul>
Cataly ze philanthropy	<ul> <li>Association of Black Foundation Executives</li> <li>Twenty-First Century Foundation</li> </ul>	<ul> <li>Founding partner of the Black Male Donor Collaborative.         Successfully advocated for the Knight Foundation to launch         Black Boys Education Initiative.</li> <li>Flagship members of the Healthy Men / Healthy         Communities Funders Group.</li> <li>Members of the Promise Neighborhood Funders Group.</li> </ul>

## **Neighborhood Stabilization Initiative**

## **2011 Forecast**

The Neighborhood Stabilization Initiative supports effective and timely responses to the national subprime lending and foreclosure crisis, which threatens to reverse the substantial gains in minority homeownership that the country has witnessed in recent decades. The initiative supports a range of systemic reform efforts aimed at promoting sustainable homeownership, mitigating the impacts of the current crisis, and preventing its recurrence in the future.

**Totals** Goals

Prevent foreclosures \$1

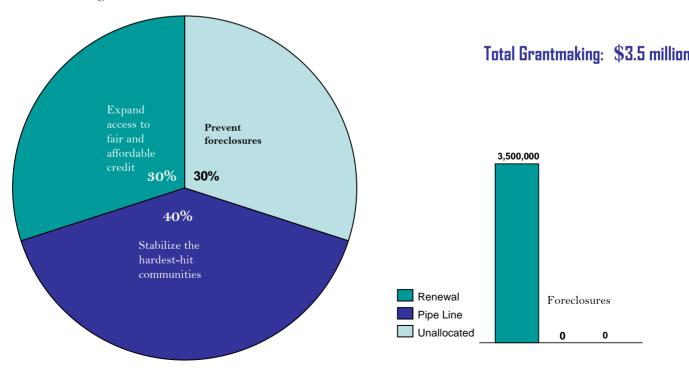
Prevent foreclosures with a focus on overcoming two major barriers to saving homes—the bottleneck in loan modifications and the failure of existing foreclosure laws to provide meaningful relief to distressed borrowers. In response, NSI supports efforts to Encourage greater transparency and accountability in the mortgage industry; and improve the legal foreclosure process through diversion and mediation programs.

#### Stabilize the hardest-hit communities

Stabilize the hardest-hit communities, with a focus on addressing the housing and job needs of lowincome residents and particularly vulnerable populations. NSI supports efforts to Preserve affordability and community ownership in the reuse of foreclosed and abandoned homes; Protect the rights of renters in foreclosed properties; and Link neighborhood stabilization to workforce development and broader economic opportunities.

#### Expand access to fair and affordable credit

Expand access to fair and affordable credit by supporting efforts to Expose and reverse the racial biases underlying the current subprime mortgage crisis; and Expand sustainable credit options for lower-income borrowers, including alternative financial products and improved scoring models that better serve immigrant households and borrowers of color.



\$1.5

\$1

Goals	Lead Grantees	Recent Accomplishments
Prevent foreclosures	<ul> <li>Baltimore Homeownership Preservation Coalition</li> <li>Center for New York City Neighborhoods</li> <li>Civil Justice</li> <li>Lawyers Committee for Civil Rights</li> <li>National Consumer Law Center</li> <li>National Fair Housing Alliance</li> <li>Neighborhood Funders Group</li> <li>The Reinvestment Fund</li> </ul>	<ul> <li>➤ U.S Treasury adopted regulatory rules requiring lenders to report the race and ethnicity of borrowers receiving loan modifications and to comply with fair lending laws.</li> <li>➤ Advocates helped shape and improve foreclosure mediation programs in more than 25 states and localities.</li> <li>➤ Leveraged thousands of pro bono and low bono hours of legal assistance for borrowers facing foreclosure.</li> </ul>
Stabilize the hardest-hit communities	<ul> <li>Corporation for Supportive Housing</li> <li>Local Initiatives Support Corporation</li> <li>National Community Stabilization Trust</li> <li>National Housing Law Project</li> <li>National Law Center for Homelessness &amp; Poverty</li> <li>Urban Institute</li> <li>Vera Institute for Justice</li> <li>Young Elected Officials Network</li> </ul>	<ul> <li>➤ HUD adopted and enforced deeper affordability and transparency requirements in the federal Neighborhood Stabilization Program.</li> <li>➤ Advocates provided "teeth" to a new federal law recognizing the rights of tenants in foreclosed properties by educating tenants and preventing unlawful evictions through litigation.</li> <li>➤ Developed model workforce programs in 5 cities that create jobs for formerly incarcerated individuals, formerly homeless people, and at-risk youth in neighborhood stabilization projects.</li> </ul>
Expand access to fair and affordable credit	<ul> <li>Center for Responsible Lending</li> <li>Center for American Progress</li> <li>National Coalition for Asian Pacific American Community Dev't</li> <li>National Community Reinvestment Coalition</li> <li>National Consumer Law Center</li> <li>National Council of La Raza</li> <li>National People's Action</li> <li>PICO</li> <li>United for a Fair Economy</li> </ul>	<ul> <li>➤ Successfully advocated for regulatory reforms that eliminated some of the worst abuses in subprime lending.</li> <li>➤ Initiated cutting-edge impact litigation aimed at eliminating "discretionary pricing policies" that unfairly steer borrowers of color into higher cost loans.</li> </ul>

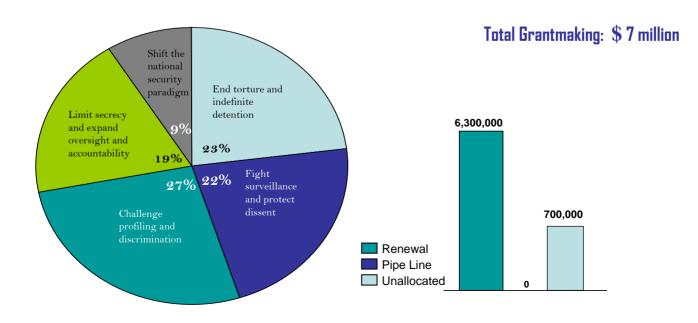
## **National Security and Human Rights Campaign**

## **2011 Forecast**

The National Security and Human Rights Campaign promotes progressive national security policies that respect human rights, civil liberties, and the rule of law. The Campaign supports policy reform; litigation; innovative thinking and scholarship; the engagement of new and unusual voices and constituencies; grassroots mobilization and public education; and the building of capacity and collaboration within the field of organizations working toward the Campaign's goals. The Campaign's current three-year funding cycle ends in December 2010, and staff plan to present a request for reauthorization at the September 2010 USP Board meeting. The Campaign is currently undertaking a strategic review, and the proposed 2011 priorities and allocations may be adjusted once the review is completed.

Goals **Totals** End torture and indefinite detention \$1.62 Ending arbitrary, indefinite, and secret detention of terrorism suspects; eliminating the use of torture and extraordinary rendition; and closing the Guantanamo Bay detention center. Fight surveillance and protect dissent \$1.5 Reforming surveillance laws and policies to restrict warrantless and unchecked surveillance and restore privacy protections at the federal, state, and local level; and ensuring that anti-terrorism laws and law enforcement activities do not target freedom of speech, association, or religious expression. Challenge profiling and discrimination \$1.87 Ending the practice of racial, ethnic, and religious profiling of Arab, Middle Eastern, Muslim, and South Asian individuals and communities; and building their capacity to fight abusive national security policies disproportionately directed at them and to promote the acceptance of these communities in American society. Limit secrecy and expand oversight and accountability Decreasing government secrecy, restoring strong oversight of executive actions taken in the name of national \$1.35 security, and exposing and holding U.S. government officials and private actors accountable for violations of law committed in the "war on terror," including the torture and mistreatment of terrorism suspects. Shift the national security paradigm Dismantling the "war on terror" paradigm that has been used to justify flawed national security policies, \$.66 understanding and mitigating fear's impact on public thinking about security-related issues, and building broad and

sustained public and political support for a progressive national security policy.



Goals	Lead Grantees	Recent Accomplishments
End torture and indefinite detention	<ul><li>Human Rights First</li><li>Constitution Project</li><li>Amnesty International USA</li></ul>	➤ Laid the groundwork for President Obama's January 22, 2009 executive orders ending torture and secret prisons, ordering Guantanamo's closure, and mandating the review of U.S. interrogation and detention policies.
	<ul> <li>National Religious         Campaign Against Torture     </li> <li>Sept 11<sup>th</sup> Families for         Peaceful Tomorrows     </li> <li>National Security Initiative</li> <li>Center for Constitutional</li> </ul>	<ul> <li>Engaged as "validators" speaking out on these issues an impressive array of retired military officers, former judges, prosecutors, and interrogators, and national security experts, and broadened the constituencies on these issues to include faith-based communities, health care professionals, and family members of 9/11 victims.</li> <li>Led the ongoing legal battle to close Guantanamo in a manner that respects</li> </ul>
	Rights  Physicians for Human	human rights and to support the use of civilian courts to try terrorism suspects.  Litigated leading cases on behalf of victims of arbitrary detention and abuse in
	Rights	U.S run prisons and by U.S. security contractors.
Fight surveillance and protect dissent	<ul> <li>Center for Democracy and Technology</li> <li>Electronic Frontier Foundation</li> </ul>	➤ Launched the Digital Due Process Coalition, which joins industry giants, including Google, Microsoft, AT&T, and Intel, with privacy advocates from across the political spectrum in a campaign to limit law enforcement access to personally sensitive electronic data.
	<ul> <li>American Civil Liberties         Union     </li> <li>Center for National Security         Studies     </li> <li>Center for Investigative         Reporting     </li> </ul>	<ul> <li>Sued the New York City Police Department to force the release of documents regarding its video surveillance system and advocated for privacy guidelines.</li> <li>Released coalition recommendations to reform counterterrorism measures that place U.Sbased organizations at risk of criminal prosecution for providing "material support" when providing humanitarian aid in regions under the <i>de facto</i> control of designated foreign terrorist groups.</li> </ul>
	■OMB Watch's Charity and Security Network	➤ Engaged individuals across the country in grassroots advocacy in support of electronic privacy and against excessive surveillance and law enforcement activities.
Challenge profiling and discrimination	<ul> <li>Muslim Advocates</li> <li>Asian Law Caucus</li> <li>Sikh Coalition</li> <li>South Asian Americans Leading Together</li> <li>Arab Community Center for Economic and Social</li> </ul>	<ul> <li>Released reports on intrusive stops of AMEMSA travelers at the U.S. border, prompting a Congressional hearing after which DHS Secretary Napolitano committed to undertaking a review of border screening and search policies.</li> <li>Engaged with senior Obama Administration officials on the need to ensure that national security policies are not targeted against AMEMSA communities and that they respect human rights and civil liberties.</li> <li>Secured the release of a redacted version of the FBI's controversial 2008</li> </ul>
	Economic and Social Services Rights Working Group	Domestic Investigations and Operations Guidelines.  Launched a national campaign that brings together traditional civil rights organizations with organizations representing AMEMSA and immigrant communities to end racial, ethnic, and religious profiling by federal, state, and local law enforcement agencies.
Limit secrecy and expand oversight and accountability	■National Security Archive ■Federation of American Scientists	Successfully advocated for Obama Administration reforms with broad implications for transparency, changes in FOIA processing, declassification, and the overuse and misuse of classification categories.
	<ul> <li>Government Accountability         Project     </li> <li>National Whistleblower         Center     </li> </ul>	➤ Despite President Obama's repeated assertions that he does not want to "look backwards," continued to investigate and report on abuses in carrying out counterterrorism policies, and spearheaded an effort to launch a comprehensive investigation into the mistreatment of detainee terrorist suspects.
	■Project on Government Oversight	➤ Conducted well attended bipartisan training sessions for members of Congress their staffs on the scope and use of legislative branch oversight powers.
Shift the national security paradigm	•New America Foundation •American Progressive Caucus Policy Foundation •U.S. in the World •Cato Institute	<ul> <li>Developed a messaging guide based on field research for the Campaign's grantees countering fear-driven "war on terror" narratives and building support for national security policies that promote human rights and civil liberties.</li> <li>Convened national security experts and human rights advocates to discuss how civil society can prepare for future terrorist attacks to prevent civil liberties and human rights violations, and promoted societal resilience as a response to terrorism through media outreach and advocacy with government officials.</li> </ul>

# **Campaign for a New Drug Policy**

### 2011 Forecast

The Campaign for a New Drug Policy will integrate drug policy work previously managed by different programs. The Campaign seeks to generate the political will to move from the War on Drugs framework to one that embraces public health, including harm reduction; protects public safety; and supports (or, at least, does not undercut) economically sound communities. Four core principles include 1) the current "War on Drugs" framework causes inequity at odds with US shared values of fairness, justice and opportunity, and its policies and practices have a disproportionate and destructive impact on people of color and people who are poor; 2) dependence on drugs is a public health issue and should be addressed through evidence-based harm reduction practices and access to addiction treatment; 3) criminal sanctions for use and/or possession of drugs for personal use in the absence of another crime are counter-productive, discriminate against communities of color and the poor, and need to be challenged; and 4) there is a critical need for structural reforms that will reduce the excessive incarceration of low-income individuals and people of color who enter the illicit drug market for economic reasons.

Goals

#### Increase access to treatment and promote harm reduction practices

Totals \$2.5

Support advocacy for access to effective treatment; promote effective advocacy and technical assistance for implementation of healthcare reform; and support effective implementation of needle exchange post lifting of federal funding ban and promote adoption of other harm reduction strategies.

#### Decriminalize addiction and non-dependence drug use

\$2

Challenge ineffective drug court models and coerced treatment policies and practices; support advocacy for effective implementation of emerging criminal law/sentencing reform actions (e.g. Rockefeller Drug Law Reform in New York); and promote advocacy and innovative programs for decriminalization and diversion efforts.

#### Promote effective policies to address low-level involvement in illicit drug trade

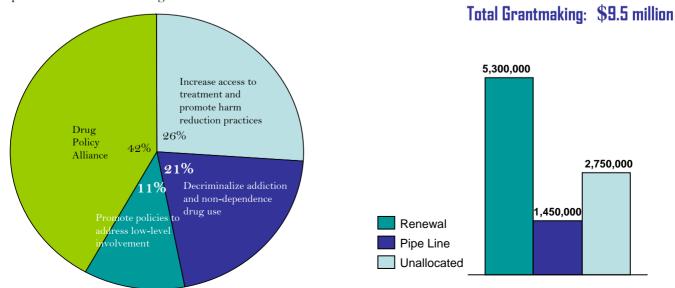
\$1

Promote public education and advocacy about policies and practices encouraging decriminalization and/or regulation of drugs; engage in strategic communications to elevate the discussion/debate around how prohibitionist practices encourage development of illicit drug trade; and promote reinvestment of resources currently devoted to enforcement and interdiction into strengthening low income, vulnerable communities.

#### **Drug Policy Alliance**

\$4

The Drug Policy Alliance (DPA), which grew out of the drug policy think tank Lindesmith Center, OSI's first U.S. Program, has become the leading national organization advocating for an end to the war on drugs. DPA seeks to shift the U.S. response to drugs from a punitive criminal justice model to one based on public health and human rights.



Goals	Lead Grantees	Recent Accomplishments
Increase access to treatment and support harm reduction practices	<ul> <li>Harm Reduction         Coalition</li> <li>State Associations of         Addiction Services</li> <li>Legal Action Center</li> <li>University of Wisconsin-         Network for the         Improvement of Addiction         Treatment</li> </ul>	<ul> <li>Implementation of consumer friendly mental health and substance use disorder parity regulations</li> <li>Inclusion of access to treatment in national health care reform; community education efforts supporting removal of federal needle exchange ban</li> </ul>
Decriminalize addiction and non-dependence drug use	<ul> <li>A Better Way         Foundation;</li> <li>National Association for         Pregnant Women</li> <li>Drug Policy Alliance</li> <li>NAACP</li> <li>Defender Association</li> </ul>	<ul> <li>Succeeded in building public will to reform NY's Rockefeller drug laws</li> <li>Community education efforts in support of substantial modification of federal crack/powder cocaine disparity</li> <li>Created of innovative pre-arrest diversion project for low level drug offenders in Seattle, Washington</li> </ul>
Promote effective policies to address low-level involvement in illicit drug trade		➤ Strategies in development
	■ Drug Policy Alliance	➤ Successful community education efforts related to benefits of medical marijuana in several states  ➤ Key player in coalition supporting reform of New York's Rockefeller Drug Laws