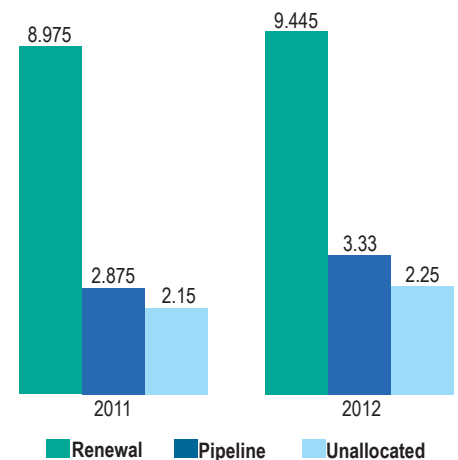
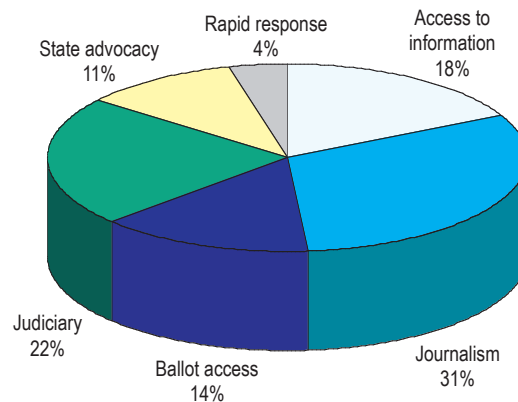
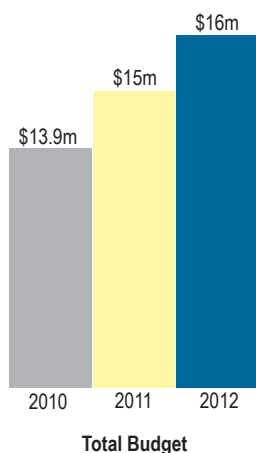


Transparency and Integrity Fund

The Transparency and Integrity Fund supports efforts to increase government transparency and accountability at the state and federal levels. The fund envisions an engaged public with equal access to information and institutions, and active participation in democracy and public life.

Goals	2010	2011	2012
Guarantee access to information Ensure that national, state, and local governments operate transparently; increase public access to information; and protect the internet as an open, democratic communications infrastructure for speech, civic engagement, and knowledge exchange.	\$3	\$2.6	\$2.5
Support journalism for an open society Strengthen accountability journalism on critical open society issues at the state and local level, with a focus on criminal and racial justice; revitalize, expand, and bring greater diversity to the public media sector; and increase and improve the production, distribution, and reach of international reporting for U.S. audiences.	\$4.5	\$4.5	\$4.5
Assure broad and equal access to the ballot Realize equal access to the ballot for underrepresented and marginalized constituencies through national and state voter registration reform; state and local election administration reform; campaign finance reform; and redistricting.	\$1.7	\$2.5	\$1.7
Foster an independent and diverse judiciary Guarantee fair, impartial, and diverse courts at the state and federal levels; promote greater diversity of thought, background, and experience in federal and state court benches; and bring new and underrepresented ideas into debates about the role of law, the courts, and the Constitution in our democracy.	\$2.6	\$2.4	\$4.1
Develop state advocacy capacity Build greater state and local advocacy capacity on transparency and integrity issues.	\$0.8	\$1.4	\$1.7
Rapid response	\$0.4	\$0.6	\$0.5

Grantmaking:	\$13	\$14	\$15
Program Development:	\$0.9	\$1	\$1
Total Budget:	\$13.9	\$15	\$16



Transparency and Integrity Fund in Context: 2010-2012

The External Climate for Reform

The 2008 election of President Obama ended an especially low point for government transparency and integrity. His administration immediately made a strong commitment to transparency and accountability, and has followed up with impressive actions, notably including the Open Government Directive, which fundamentally alters the way agencies do their work. But the administration's record remains weak on transparency and accountability of and for governmental wrongdoing on national security matters. In addition, its focus has been diverted by many crises, and it faces bureaucratic resistance from agency personnel. TIF's work on both the judiciary and election reform is increasingly difficult because of the Supreme Court's recent decision in *Citizens United*, which allows corporations to spend unlimited sums in support or opposition to legislative and judicial candidates for office, and thereby become much bigger players in the policy arena, sharply skewing the balance of power between corporations and the voting public. At the same time as the recession and this Court decision, however, there is a general national demand for greater transparency in government, a public thirst for information, including for information about jobs saved and created by stimulus funding, and on corporations' independent expenditures on political activity.

Supporting the Field

In the aftermath of the Supreme Court's *Citizens United* decision, TIF hosted a discussion by experts for OSI staff and also convened funders immediately to develop plans for supporting the field in a coordinated and strategic manner. TIF will host a follow-up meeting later this year on funding for the rest of 2010 and 2011. TIF's state and federal judiciary work continues to be driven by a concern for supporting the field. In its work with the Justice at Stake campaign, TIF convened OSI-funded field leaders last December to begin developing a five-year strategic plan, which the groups will complete in July, after which TIF will gather the field and funders to discuss the final plan. Similar convening and capacity-building is central to TIF's work in New Orleans and on the crisis in journalism.

Collaborating with Other U.S. Programs

TIF collaborates closely with the National Security and Human Rights Campaign, including supporting numerous common grantees, and has been working with the Strategic Opportunities Fund and the Criminal Justice Fund on efforts in New Orleans. TIF is exploring journalism-related collaborations with the Campaign for Black Male Achievement and OSI-Baltimore on city budget transparency. With the Criminal Justice Fund, TIF is working to end prison-based gerrymandering. TIF is currently collaborating with both the Equality and Opportunity Fund and the Democracy and Power Fund on a project to get the government to employ metrics that reflect equitable allocations in its analysis and reporting of spending. TIF is also collaborating with these funds and SOF on redistricting.

Transparency and Integrity and Open Society

Broad and equitable access to high-quality information and effective accountability mechanisms are foundational to an open society, one in which government and corporate decisions and decision-making processes are transparent, and the public is well-informed and has the tools necessary to hold government, and government-supported corporations, accountable. The need for transparency and accountability underlies every U.S. Programs core issue. TIF's work is also closely aligned with transparency and technology concerns prioritized in OSI's international programs including the Media and Information Programs, the Justice Initiative, and the Human Rights and Global Governance Program.

Variances from 2010 to 2011-12

TIF's grantmaking budget will increase by \$1 million in 2011 and again by \$1 million in 2012. In addition, over the course of 2011 and 2012 several TIF grants will move into the new Anchor Grant portfolio, which will provide additional budget flexibility. TIF plans to use this increased budget flexibility to advance the key priorities below.

Increased Support for Election Reform

TIF's grantmaking in this area will increase to \$2.5 million in 2011 and resume at \$1.7 million in 2012. This will enable TIF to continue to address issues raised by *Citizens United*, including campaign finance reform, urgent election administration and protection work, and timely redistricting efforts.

Expanded Grantmaking on Journalism

The Board recently approved a special budget allocation of \$2.5 million per year for three years (2010-2012) to address the crisis in American journalism. TIF had already allocated \$ 2 million per year from its existing grantmaking budget for this work, and will now spend a total of \$4.5 million per year for new journalism-related grantmaking.

Increased Support for Judicial Reform

TIF will renew several key multi-year grants to core groups working on judicial reform rather than making further cuts to this portfolio in 2011. In 2012, TIF will earmark newly available grant funds for new projects related to judicial impartiality and grassroots work related to judicial nominations.

Goals	Lead Grantees	2010 Accomplishments and Program-Development Activities
Guarantee access to information	<ul style="list-style-type: none"> • New America Foundation • Free Press • Project on Government Oversight • OMB-Watch 	<ul style="list-style-type: none"> • Spearheaded development of a blueprint that was the basis for the Obama administration’s Open Government Directive. • Innovative Equity in Government Accountability and Performance project launched to advance equity, transparency, and effectiveness in government spending. • Helped shape the FCC’s National Broadband Plan, an ambitious roadmap for the future of the Internet in the U.S.
Support journalism for an open society	<ul style="list-style-type: none"> • National Public Radio • New America Media • Investigative News Network • Center for Investigative Reporting 	<ul style="list-style-type: none"> • Launched Impact of Government reporting initiative to provide in-depth reporting on state government. • Collaborated to launch a new Investigative News Network to explore and support new models for sustaining watchdog journalism. • New America Media created Stimulus Watch Project to ensure that ethnic media journalists had the capacity to cover the economic impact of the Recovery Act for ethnic communities.
Assure broad and equal access to the ballot	<ul style="list-style-type: none"> • Brennan Center • Pew Center on the States • Advancement Project 	<ul style="list-style-type: none"> • High-level Committee to Modernize Voter Registration launched to make modernization centerpiece of reform dialogue. • Public education about military voter registration spurred passage of federal legislation and set stage for broader reform. • Some states eliminated registration forms at DMV offices; allowed online registration; and allowed Election Day registration. • Hosted expert discussion of Supreme Court’s <i>Citizens United</i> decision allowing corporations to be significantly more involved in political campaigns; convened funders on responses to decision.
Foster an independent and diverse judiciary	<ul style="list-style-type: none"> • Justice at Stake Campaign • Leadership Conference on Civil and Human Rights Education Fund • Constitutional Accountability Center 	<ul style="list-style-type: none"> • Justice at Stake coalition contributed to successful adoption of public financing for judicial elections in Wisconsin, West Virginia, and North Carolina, and major judicial ethics reforms in Michigan. • Began to shift the debate over federal judicial nominations and the role of the federal courts in American society, as demonstrated in the confirmation hearings of Elena Kagan to the U.S. Supreme Court.
Develop state advocacy capacity	<ul style="list-style-type: none"> • New Orleans Coalition on Open Governance • Wisconsin Democracy Campaign • Public Justice Foundation of Texas 	<ul style="list-style-type: none"> • Conducted an in-depth survey of New Orleans residents about open government and municipal transparency policies, presenting the resulting report to the new mayor. As a result of separate advocacy, the mayor adopted key recommendations. • The <i>Texas Observer</i> continues to produce stories on multiple, often cross-cutting issues of concern to U.S. Programs (e.g., “cimmigration,” state electoral reform, etc). • Played a central role in establishing a public financing system for judicial elections in Wisconsin.

Continuing Challenges

While delivering on many promises for an open government, the Obama administration has continued some troubling, secretive practices of its predecessors. Meanwhile, deregulation has weakened administrative agencies' ability to effectively regulate industry, and the FCC faces severe resistance from corporate interests.

Media jobs have been cut drastically, disproportionately affecting journalists of color. While new noncommercial reporting outlets are proliferating, demonstrating editorial creativity, it is not clear whether these outlets will develop diverse revenue models to sustain them over the long run.

There is a broad, concerted legal effort to overturn campaign finance regulations; in the face of legal challenges and budget shortfalls, instituting public financing systems is more complicated. Voter registration modernization is politicized; redistricting is partisan and opaque.

With the further intensification of partisanship in the U.S. and the growing impact of money in judicial elections post-*Citizens United*, threats to state and federal judicial independence grow. Additionally, acute state budget crises are forcing the judiciary to curtail access to justice for those most in need of court assistance.

The advocacy infrastructure in most localities is underdeveloped. Where transparency groups do exist, they tend to be disconnected from the broader social justice community, thus limiting impact, reach, and relevance.

2011-12 Forecast

Strategies

- Provide field support to ensure that the Open Government Directive is implemented and enforced
- Build ties between groups focused on transparency and equity
- Strengthen state organizations
- Sponsor convenings and funder briefings to help grantees collaborate and push for further reforms

- Help address the decline in state-house coverage and beat reporting
- Support noncommercial news and public media
- Explore supporting new models to make international news accessible to broad audiences

- Fund state and federal voter registration modernization
- Support defense of existing campaign finance requirements; advance disclosure reforms; change corporate behavior
- Support efforts to draw alternative boundary maps
- Continue convening funders to discuss responses to *Citizens United*

- Help implement the field's strategic plan (emphasizing diversity and access to justice issues) and attract new funders
- Work with other foundations to seed new models of grassroots organizing around the role of courts
- Engage in intensive research and fact-finding to create new grassroots organizing models

- Augment support for transparency work in New Orleans, funding new campaigns and coalition partners
- Complement existing cross-fund work in Texas while initiating new work in Baltimore
- Provide local advocates with organizational development, communications, and other technical assistance

Impact

- Data actively and effectively used by advocacy organizations
- Adaptable and flexible transparency tools developed
- Communication, information, and Internet policies reflect the needs of diverse communities and balance private and public interests

- Stronger accountability journalism at the state and local level, with a focus on criminal justice and race
- Expanded and diverse public media
- Increased and improved international reporting for U.S. audiences
- Increased access to information for historically excluded communities

- Franchise expanded; flexible and broadly inclusive voting processes
- National and state voter registration reforms enacted
- Government agencies comply fully with existing voter registration laws
- Insignificant increase in corporate political giving and movement toward federal and state regulation

- Expanded/diversified funding base
- More coordination among groups
- Greater collaboration between racial and gender justice, criminal justice reform, and judicial independence organizations
- Measurable success in diversifying state and federal judiciary (both demographic and ideological)
- Greater grassroots engagement

- Best practices in states and cities that can serve as a models
- Improprieties exposed as a result of greater transparency and/or accountability reform
- Increased communication and coordination in specific states and cities, and increased collaboration within U.S. Programs